

The New Hospital Programme

- The Government launched its New Hospital Programme in 2019 with a commitment to build 40 new hospitals by 2030.
- Three schemes (covering four hospitals) in north west London were included in the original 40:
 - A full rebuild of Hillingdon Hospital (managed by The Hillingdon Hospitals NHS Foundation Trust)
 - A full rebuild of St Mary's Hospital (managed by Imperial College Healthcare NHS Trust)
 - Major refurbishment/some new build at Charing Cross and at Hammersmith hospitals (managed by Imperial College Healthcare NHS Trust) (The Trust's Western Eye Hospital is expected to be incorporated into one or more of the three redevelopment schemes)
- In May, the Government announced that it was adding eight more schemes to the programme while still committing to build only 40 by 2030. This means eight of the original schemes will be delayed beyond 2030.
 - Hillingdon remained in 'cohort 3' of the programme, with a commitment that it would proceed and be built by 2030.
 - All three of Imperial College Healthcare's hospitals were de-prioritised, with the majority of the capital funding required delayed until after 2030, though some funding to complete the business case process and to support enabling works is due to be allocated.

The new Hillingdon Hospital

- The new hospital will enable the same range of services as now to be provided in state-of-the-art facilities.
- Some services, such as critical care and diagnostics, will be expanded; there will be far more single rooms; much better infection control; and a greatly improved environment and patient experience.
- Demand and capacity modelling has been developed in collaboration with partners including the North West London Integrated Care Board and Hillingdon Health and Care Partners to ensure it aligns with wider strategies and transformation plans.
- It takes account of demographic growth and occupancy targets offset against new models of care and being able to provide care more efficiently in new buildings.
- The modelling shows a need for a slight increase on the 2019 baseline of 510 beds, up to 515.
- Hillingdon Council has resolved to grant approval for the plans and it has now been referred to the Mayor of London for his approval.
- It will take around three years to build once all planning and business case approvals have been given.



The new St Mary's Hospital

- The new hospital will deliver state-of-the-art facilities for St Mary's which is the major trauma centre for the sector as well as a large provider of maternity services and a range of specialist and acute care.
- Capacity modelling has been developed in collaboration with partners, based on GLA demographic forecasts as well as new models of care, improvements in efficiency and a small amount of service expansion.
- The modelling shows a need for an increase in beds from around 600 to 840.
- The Trust submitted a first stage business case in August 2020 and, following discussions with the New Hospital Programme, updated and re-submitted the case in September 2021 based on full, upfront funding being provided by the New Hospital Programme budget.
- Following the decision to delay the main capital funding and the serious risks created by the very poor state of the facilities, the Trust is accelerating its exploration of alternative funding and design approaches that make the most of the huge potential of land that will be surplus to requirements once the hospital is on a more efficient footprint. This is supported by the New Hospital Programme
- The Trust is also looking to draw on the growing opportunities arising from the life sciences cluster it is developing with its academic, industry and community partners



Charing Cross and Hammersmith hospitals

- The Trust is continuing to work on a first-stage joint business case for Charing Cross and Hammersmith to be completed, as planned, this autumn.
- Capacity modelling has not yet been completed but the expectation is that the hospitals will have at least the same number of beds, most likely slightly more, and provide broadly the same services, including a full A&E at Charing Cross.
- As major refurbishment and expansion schemes, it was always anticipated that they would take a phased approach as capital funding becomes available. The Trust's focus is now on moving to an approved full business case as quickly as possible so that it is ready to make a start on the main building works before 2030 as and when we can secure capital funding.

